

| Ref | Business Item | Further information | Ward(s) | NEW ITEM | Decision-Maker | | | | Cabinet Member Lead & Officers | | | Status | |
|-------------------|--|--|---------|----------|-----------------|----------------|-----------------------|--------------|---|---------------------------|-----------------------------------|-------------|-------------|
| | | | | | CABINET meeting | Cabinet Member | Shareholder Committee | Full COUNCIL | Cabinet Member(s) Responsible | Relevant Select Committee | Report Author | | |
| MARCH 2026 | | | | | | | | | | | | | |
| 113 | Rough Sleeper Prevention and Recovery Services | Cabinet will consider the renewal or extension of contracts in relation to rough sleeping and prevention and recovery services up to March 2027, supported by external funding. | N/A | NEW ITEM | 19 March | | | | Cllr Steve Tuckwell - Planning, Housing Growth | Residents' Services | Kellie Murphy | Dan Kennedy | Private (3) |
| 116 | Local Plan Scoping Consultation | Cabinet will consider approving the Local Plan Scoping Consultation for public consultation. The consultation is a statutory requirement in the new plan-making system. This is a 'call for views' consultation. No planning policies or proposals will be consulted upon. The consultation asks stakeholders what the plan should contain and sets out how the Council will engage with stakeholders for the Local Plan. | All | NEW ITEM | 19 March | | | | Cllr Steve Tuckwell - Planning, Housing Growth | Residents' Services | Gavin Polkinghorn | Dan Kennedy | Private (3) |
| 124 | Extension of the existing Dynamic Purchasing System (DPS) for Temporary Accommodation placements. | This report seeks Cabinet consideration to extend the existing Dynamic Purchasing System (DPS) for Temporary Accommodation placements for a further two years, in accordance with the original procurement terms approved by Cabinet in October 2021. In addition, the report will seek continuation of the existing delegated authority to officers to approve Temporary Accommodation placements, under the DPS to enable the Council to meet its statutory homelessness duties. | N/A | NEW ITEM | 19 March | | | | Cllr Steve Tuckwell - Planning, Housing Growth | Residents' Services | Lorrita Johnson / Adam Stephenson | Dan Kennedy | Private (3) |
| 41 | HRA Business Plan | The Housing Revenue Account (HRA) business plan will set out a long-term financial strategy for managing council housing stock, maintain homes, fund improvements, and support new housing opportunities and development. | All | | 19 March | | | | Cllr Steve Tuckwell - Planning, Housing Growth / Cllr Jonathan Bianco - Corporate Services & Property | Residents' Services | Sam Strong | Dan Kennedy | Public |

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| 112 | Homelessness and Rough Sleeping Strategy | Cabinet will consider an updated Strategy, setting out the Council's long-term approach to preventing homelessness and reducing rough sleeping by improving access to housing, support services, and early intervention. | All | | 19 March | | | | Cllr Steve Tuckwell - Planning, Housing Growth | Residents' Services | Debbie Weller | Dan Kennedy | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 19 March | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 19 March | | | | TBC | TBC | Democratic Services | | Public |
| APRIL 2026 | | | | | | | | | | | | | |
| 24 | Temporary Accommodation Action Plan Monitoring | Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation. | All | | 23 April | | | | Cllr Steve Tuckwell - Planning, Housing Growth | Residents' Services | Debbie Weller | Dan Kennedy | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 23 April | | | | TBC | TBC | Democratic Services | | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 23 April | | | | TBC | TBC | Democratic Services | | Public |
| BOROUGH LOCAL ELECTIONS - 7 MAY 2026 | | | | | | | | | | | | | |
| MAY 2026 | | | | | | | | | | | | | |

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| SI | Corporate Disposals Programme 2026/27 | As part of the Corporate Disposal programme, Cabinet will consider recommendations on property and land disposals for the financial year 2026-2027 and make the necessary decisions on sites to be declared surplus and provide delegated authority to enable the implementation of any decisions made. | Various | | 28 May | | | | TBC | TBC | Andrew Low / Richard Mortimer | Dan Kennedy | Private (3) |
| SI | Minor Property Transactions | This monthly standing report to Cabinet covers operational property matters requiring approval. These may include: granting discounted leases to voluntary organisations; approving easements, wayleaves, or utility leases supporting capital projects; authorising academy school property issues; and agreeing leases for temporary housing or other service-related property needs. | All | | 28 May | | | | TBC | TBC | Andrew Low | Dan Kennedy | Private (3) |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | Various | | 28 May | | | | TBC | TBC | Democratic Services | | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private and confidential matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 28 May | | | | TBC | TBC | Democratic Services | | Public |
| SI | Review of Council Constitution | The Council may reviews it's Constitution on a regular basis and may make changes at any Council meeting. The Annual Council meeting in May also provides an opportunity for such reviews at the start of the new Municipal Year, if any changes are required. | N/A | | | | | 14 May (AGM) | N/A | N/A | Lloyd White | | Public |
| SI | Annual Report of the Select Committees | This annual report sets out the important work undertaken by the Council's Select Committees during the previous Municipal Year. The Select Committee are responsible for monitoring and scrutinising council services and the Cabinet, holding to account external bodies and making recommendations on policy to the decision-making Cabinet. | N/A | | | | | 14 May (AGM) | N/A | All | Mark Braddock | | Public |

JUNE 2026

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| 82b | West London Waste Plan (policy framework) | Following consultation, Cabinet will consider regulation 19 consultation to commence on the Joint Waste Plan. This Plan forms part of the Council's development plan documents, therefore it is policy framework. | N/A | NEW ITEM | 25 June | | | 26 November | TBC | TBC | Gavin Polkinghorn | Dan Kennedy | Public |
| 45a | Housing Strategy (Policy Framework) | The Housing Strategy is a key policy framework document and provides the borough's strategic direction and priorities for housing services. Cabinet will approve commencement of formal consultation process. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration. | All | | 25 June | | | 26 November | TBC | TBC | Debbie Weller | Dan Kennedy | Public |
| 84a | Local Plan - Draft for consultation (policy framework) | To seek Cabinet agreement to undertake a public consultation on the Local Plan at Draft Plan stage in line with Regulation 18 of the Town and Country Planning (Local Planning) (England) Regulations. This is policy framework document under the Council's Constitution so it will be subject to statutory public consultation including by the relevant select committee, before further Cabinet, and ultimately full Council, consideration. | All | | 25 June | | | Date TBC | TBC | TBC | Gavin Polkinghorn | Dan Kennedy | Public |
| 26 | Biannual Performance Report | Cabinet will receive its biannual report performance report for the current year, looking back on how the Council is delivering on key service metrics and the Council Strategy - and looking ahead at planned actions. | All | | 25 June | | | | TBC | TBC | Ian Kavanagh | Matthew Wallbridge | Public |
| SI | Budget Outturn 2025/26 | Cabinet will review the Council's budget outturn position for the previous financial year. | All | | 25 June | | | | TBC | TBC | Andy Goodwin | Steve Muldoon | Public |

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| SI | Corporate Disposals Programme 2026/27 | As part of the Corporate Disposal programme, Cabinet will consider recommendations on property and land disposals for the financial year and make the necessary decisions on sites to be declared surplus and provide delegated authority to enable the implementation of any decisions made. | Various | | 25 June | | | | TBC | TBC | Andrew Low / Richard Mortimer | Dan Kennedy | Private (3) |
| SI | Minor Property Transactions | A regular report to Cabinet on minor property matters that may arise during the course of the year that require a Cabinet decision. These will relate to discounted leases to voluntary sector organisations and/or any easements, wayleaves and leases relating to utilities in order to support the Council's capital programmes and other such similar matters. | All | | 25 June | | | | TBC | TBC | Andrew Low | Dan Kennedy | Private (3) |
| 66 | Reports from Select Committees | A report from the Select Committee into Homelessness and the customer journey | All | | 25 June | | | | TBC | TBC | Democratic Services | N/A | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 25 June | | | | TBC | TBC | Democratic Services | TBC | Public |
| JULY 2026 | | | | | | | | | | | | | |
| 104 | Landlord Service Annual Complaint & Service Improvement Report 2025/26 | Cabinet will review the Landlord Service Annual Complaints and Service Improvement report before submission to the Housing Ombudsman. | N/A | NEW ITEM | 23 July | | | | TBC | TBC | Sam Strong / Debbie Weller | Dan Kennedy | Public |
| 94 | Hillingdon Parking Strategy | The Cabinet will consider a Parking Strategy following public consultation. A parking strategy will seek to establish a framework through which the Council will provide a fair, accessible, and sustainable parking service that supports residents, local businesses, and visitors, while contributing to Hillingdon's wider transport, economic, environmental, and land use goals. | All | | 23 July | | | | TBC | TBC | Richard Webb | Dan Kennedy | Public |

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| 24 | Temporary Accommodation Action Plan Monitoring | Cabinet will receive a quarterly update, or at a frequency as determined by the Cabinet Member, on progress on the delivery of the Temporary Accommodation Strategy and Action Plan presented to Cabinet in February 2025. This will be aligned with the Homelessness Prevention and Rough Sleeping Strategy and the Medium-Term Financial Strategy, which is to include details of actions taken to bring empty homes across the Borough back into occupation. | All | | 23 July | | | | TBC | TBC | Debbie Weller | Dan Kennedy | Public |
| SI | Corporate Disposals Programme 2026/27 | As part of the Corporate Disposal programme, Cabinet will consider recommendations on property and land disposals for the financial year and make the necessary decisions on sites to be declared surplus and provide delegated authority to enable the implementation of any decisions made. | Various | | 23 July | | | | TBC | TBC | Andrew Low / Richard Mortimer | Dan Kennedy | Private (3) |
| SI | Minor Property Transactions | This monthly standing report to Cabinet covers operational property matters requiring approval. These may include: granting discounted leases to voluntary organisations; approving easements, wayleaves, or utility leases supporting capital projects; authorising academy school property issues; and agreeing leases for temporary housing or other service-related property needs. | All | | 23 July | | | | TBC | TBC | Andrew Low | Dan Kennedy | Private (3) |
| SI | Monthly Council Budget - monitoring report | The Cabinet receives a monthly report setting out in detail the Council's revenue and capital position. | All | | 23 July | | | | TBC | TBC | Andy Goodwin | Steve Muldoon | Public |
| SI | Reports from Select Committees | Reports, findings and recommendations for consideration by the Cabinet, when referred from the appropriate Committee. | All | | 23 July | | | | TBC | TBC | Democratic Services | N/A | Public |
| SI | Public Preview of matters to be considered in private | A report to Cabinet to provide maximum transparency to residents on the private matters to be considered later in Part 2 of the Cabinet meeting and agenda. | TBC | | 23 July | | | | TBC | TBC | Democratic Services | TBC | Public |

Schedule of Individual Cabinet Member Decisions that may be taken each month (standard items non key-decisions)

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| SI | Urgent Cabinet-level decisions & interim decision-making (including emergency decisions) | The Leader of the Council has the necessary authority to make decisions that would otherwise be reserved to the Cabinet, in the absence of a Cabinet meeting or in urgent circumstances. Any such decisions will be published in the usual way and reported to a subsequent Cabinet meeting for ratification. The Leader may also take emergency decisions without notice, in particular in relation to the COVID-19 pandemic, which will be ratified at a later Cabinet meeting. | Various | | | Cabinet Member Decision - date TBC | | | Cllr Ian Edwards - Leader of the Council | TBC | TBC | | Public / Private |
| SI | Release of Capital Funds | The release of all capital monies requires formal Member approval, unless otherwise determined either by the Cabinet or the Leader. Batches of monthly reports (as well as occasional individual reports) to determine the release of capital for any schemes already agreed in the capital budget and previously approved by Cabinet or Cabinet Members | TBC | | | Cabinet Member Decision - date TBC | | | Cllr Eddie Lavery - Finance & Transformation (in conjunction with relevant Cabinet Member) | All - TBC by decision made | various | | Public but some Private (1,2,3) |
| SI | Petitions about matters under the control of the Cabinet | Cabinet Members will consider a number of petitions received by local residents and organisations and decide on future action. These will be arranged as Petition Hearings. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | Democratic Services | | Public |
| SI | To approve compensation payments | To approve compensation payments in relation to any complaint to the Council in excess of £1000. | n/a | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Private (1,2,3) |
| SI | Acceptance of Tenders | To accept quotations, tenders, contract extensions and contract variations valued between £50k and £500k in their Portfolio Area where funding is previously included in Council budgets. | n/a | | | Cabinet Member Decision - date TBC | | | Cllr Ian Edwards - Leader of the Council OR Cllr Eddie Lavery - Finance & Transformation / in conjunction with relevant Cabinet Member | TBC | various | | Private (3) |

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| SI | All Delegated Decisions by Cabinet to Cabinet Members, including tender and property decisions | Where previously delegated by Cabinet, to make any necessary decisions, accept tenders, bids and authorise property decisions / transactions in accordance with the Procurement and Contract Standing Orders. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public / Private (1,2,3) |
| SI | Chrysalis Programme of Environmental Improvements | The Cabinet Member will be asked to consider the approval of projects. | Various | | | Cabinet Member Decision - date TBC | | | Cllr Wayne Bridges - Community & Environment | Residents' Services | Neil O'Connor | | Public |
| SI | External funding bids | To authorise the making of bids for external funding where there is no requirement for a financial commitment from the Council. | n/a | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public |
| SI | Response to key consultations that may impact upon the Borough | A standard item to capture any emerging consultations from Government, the GLA or other public bodies and institutions that will impact upon the Borough. Where the deadline to respond cannot be met by the date of the Cabinet meeting, the Constitution allows the Cabinet Member to sign-off the response. | TBC | | | Cabinet Member Decision - date TBC | | | All | TBC | various | | Public |

SI = Standard Item that may be considered each month/regularly

The Cabinet's Forward Plan is an official document by the London Borough of Hillingdon, UK